

# Specialist Estates Services Notification

## 25/09

**10<sup>th</sup> October 2025**

**For action by:**

Chief Executives, NHS Health Boards and Trusts  
Directors of Planning, NHS Health Boards and Trusts

**For information only:**

Copy to: Head of Capital, Estates and Facilities,  
Department of Health and Social Care, Welsh Government

Dear Colleague,

### **NHS Wales Building Resilience Survey**

NWSSP-SES is undertaking a Building Resilience Survey on behalf of Welsh Government across the NHS Wales estate to support resilience and adaptation objectives. The survey aims to capture a consistent overview of how NHS sites can respond to and recover from disruption, including system failures, adverse weather, and other operational challenges.

The survey applies to all major NHS Wales sites, including acute hospitals across each Health Board, as well as Velindre University NHS Trust including Welsh Blood Services and NWSSP key operational sites such as the national laundries and the IP5 logistics facility (please see Annex A for sites requiring completion).

We would be grateful for the following assistance:

- a) If your organisation is listed in Annex A, please nominate no more than 2 persons using the Nomination Form in Annex B (one nominee should be at Director level with responsibility for the estates function).
- b) Respondents are asked to complete one survey per site to ensure comprehensive coverage and accuracy. Data will be collected through a Microsoft Form (<https://forms.cloud.microsoft/e/mSJdHty641>) issued to nominated Estates and Facilities leads. The form gathers information on building resilience, system dependencies, backup provisions, and local risk factors.

To support the information submitted, supporting documents should be emailed to the NWSSP-SES Estates Resilience Team at [ses.resiliencesurveys@wales.nhs.uk](mailto:ses.resiliencesurveys@wales.nhs.uk) with the subject line: “**Building Resilience Survey – [Organisation] – [Site Name]**”.

Supporting documents should include (where available):

- Site or departmental **Business Continuity Plans (BCP)**
- **Emergency preparedness and response** documentation
- **Utilities resilience** or **critical systems** diagrams
- **Flood risk assessments** or **climate adaptation reports**
- **Condition surveys** or **asset risk registers**
- Any other local **resilience planning evidence**

Please ensure files are clearly labelled with the site name and date.

Findings will inform a national view of estate resilience, helping to prioritise investment, strengthen emergency preparedness, and align with NHS Wales and Welsh Government climate adaptation and sustainability goals.

A summary report will be produced to highlight common themes, good practice, and areas for improvement.

The survey and supporting information should be completed by Tuesday, 9<sup>th</sup> December 2025.

If you have any questions or require clarification, please contact [Simon Russell - Deputy Director NWSSP-SES](#) or [Craig Morgan – Senior Environment and Facilities Management Advisor](#).

Yours sincerely



**Stuart Douglas BSc (Hons), PGDip, MRICS, MAPM**  
**Director Specialist Estates Services**

**NWSSP Specialist Estates Services, 4th Floor, Companies House, Crown Way, Cardiff CF14 3UB**

## **Annex A: In-Scope NHS Wales Sites**

### **Aneurin Bevan University Health Board**

- The Grange University Hospital
- Royal Gwent Hospital
- Nevill Hall Hospital
- Ysbyty Ystrad Fawr
- Ysbyty Aneurin Bevan

### **Betsi Cadwaladr University Health Board**

- Ysbyty Glan Clwyd
- Ysbyty Gwynedd
- Wrexham Maelor Hospital

### **Cardiff and Vale University Health Board**

- University Hospital of Wales
- University Hospital Llandough

### **Cwm Taf Morgannwg University Health Board**

- Prince Charles Hospital
- Princess of Wales Hospital
- Royal Glamorgan Hospital

### **Hywel Dda University Health Board**

- Glangwili General Hospital
- Bronglais General Hospital
- Withybush General Hospital
- Prince Philip Hospital

### **Powys Teaching Health Board**

- Brecon War Memorial Hospital
- Llandrindod Wells Memorial Hospital

### **Swansea Bay University Health Board**

- Morriston Hospital
- Singleton Hospital
- Neath Port Talbot Hospital

### **Velindre University NHS Trust**

- Velindre Cancer Centre
- Welsh Blood Services (Llantrisant)

### **NWSSP Sites**

- IP5 Data & Logistics Centre (Newport)
- NWSSP Laundrie

### **DHCW**

- Data Centres

## ANNEX B: NHS Wales Building Resilience Survey Nomination Form

Please include a maximum of a representative and a deputy

<b>Organisation Name</b>	<b>Nominee</b>	<b>Organisational Position</b>	<b>E-mail address</b>	<b>Contact Number</b>

Proposer:

Signed:

Please return your nomination by 15<sup>th</sup> October, 2025 to the SES resilience email address [ses.resiliencesurveys@wales.nhs.uk](mailto:ses.resiliencesurveys@wales.nhs.uk)