

Shared Services Partnership Committee

Forward Plan of Business

2025-26

Month	Standing Items	Strategy, Policy & Implementation	Governance	Annual Reports
22 January 2026	<p>Minutes and Action Log</p> <p>Declarations of Interest</p> <p>Chair's Report</p> <p>Managing Director's Report</p> <p>Finance Report</p> <p>Performance Information Report</p> <p>Outcome Measures Report</p> <p>Transformation Management Office Report</p> <p>People and Organisational Development Update</p> <p>Monthly Monitoring Financial Returns</p> <p>Personal Protective Equipment Stockholding Position Update</p>	<p>Deep Dive Session</p> <p>Integrated Medium-Term Plan Update Report Quarter 3 of 2025-26</p> <p>Decarbonisation Update</p>	<p>NWSSP Corporate Risk Register</p> <p>NWSSP Audit Committee Assurance Report</p> <p>Outcome of Welsh Government's Governance and Accountability Review</p> <p>Update of SSPC Standing Orders and Approval of Annual Update of NWSSP Audit Committee Terms of Reference (<i>both pending outcome of Welsh Government's Governance and Accountability Review</i>)</p>	<p>IMTP – Approval</p>
19 March 2026	<p>Minutes and Action Log</p> <p>Declarations of Interest</p> <p>Chair's Report</p>	<p>Deep Dive Session</p>	<p>NWSSP Corporate Risk Register</p>	

	<p>Managing Director's Report</p> <p>Finance Report</p> <p>Performance Information Report</p> <p>Outcome Measures Report</p> <p>Transformation Management Office Report</p> <p>People and Organisational Development Update</p> <p>Monthly Monitoring Financial Returns</p> <p>Personal Protective Equipment Stockholding Position Update</p>		<p>NWSSP Audit Committee Assurance Report</p>	
<p>14 May 2026</p>	<p>Minutes and Action Log</p> <p>Declarations of Interest</p> <p>Chair's Report</p> <p>Managing Director's Report</p> <p>Finance Report</p>	<p>Duty of Quality Update</p> <p>Review of Service Level Agreements (SLAs)</p> <p>Integrated Medium-Term Plan Update Report Quarter 4 of 2025-26</p>	<p>NWSSP Corporate Risk Register</p> <p>NWSSP Audit Committee Assurance Report</p>	<p>Internal Audit Plan</p> <p>Audit Wales Plan</p> <p>Duty of Quality Annual Report</p>

	<p>Performance Information Report</p> <p>Outcome Measures Report</p> <p>Transformation Management Office Report</p> <p>People and Organisational Development Update</p> <p>Monthly Monitoring Financial Returns</p> <p>Personal Protective Equipment Stockholding Position Update</p>			
<p>16 July 2026</p>	<p>Minutes and Action Log</p> <p>Declarations of Interest</p> <p>Chair's Report</p> <p>Managing Director's Report</p> <p>Finance Report</p> <p>Performance Information Report</p> <p>Outcome Measures Report</p> <p>Transformation Management Office Report</p>	<p>Deep Dive Session</p> <p>Decarbonisation Update</p>	<p>NWSSP Corporate Risk Register</p> <p>Approve NWSSP Annual Update of Audit Committee Terms of Reference</p> <p>NWSSP Audit Committee Assurance Report</p>	<p>Annual Governance Statement</p> <p>NWSSP Annual Review</p> <p>NWSSP Audit Committee Annual Report</p> <p>Annual Report on Concerns and Complaints</p> <p>Annual Report on Conflicts of Interest Declarations, Gifts, Hospitality and Sponsorship</p>

	<p>People and Organisational Development Update</p> <p>Monthly Monitoring Financial Returns</p> <p>Personal Protective Equipment Stockholding Position Update</p>			<p>Local Counter Fraud Service Annual Report</p> <p>Information Governance Annual Report</p> <p>Welsh Language Annual Report</p>
<p>17 September 2026</p>	<p>Minutes and Action Log</p> <p>Declarations of Interest</p> <p>Chair's Report</p> <p>Managing Director's Report</p> <p>Finance Report</p> <p>Performance Information Report</p> <p>Outcome Measures Report</p> <p>Transformation Management Office Report</p> <p>People and Organisational Development Update</p> <p>Monthly Monitoring Financial Returns</p>	<p>Deep Dive Session</p> <p>Integrated Medium-Term Plan Update Report Quarter 1 of 2026-27</p>	<p>NWSSP Corporate Risk Register</p> <p>Declarations of Interest</p> <p>NWSSP Audit Committee Assurance Report</p>	<p>Welsh Infected Blood Support Scheme Annual Report</p> <p>Medical Examiner Services Annual Report</p> <p>Health and Safety Annual Report</p>

19 November 2026	Minutes and Action Log Declarations of Interest Chair's Report Managing Director's Report Finance Report Performance Information Report Outcome Measures Report Transformation Management Office Report People and Organisational Development Update Monthly Monitoring Financial Returns Personal Protective Equipment Stockholding Position Update	Deep Dive Session Duty of Quality Update Integrated Medium-Term Plan Update Report Quarter 2 of 2025-26	NWSSP Corporate Risk Register NWSSP Audit Committee Assurance Report Approve Annual Update of NWSSP Audit Committee Terms of Reference	Audit Wales Management Letter
Additional Meeting Dates for Diary	<ul style="list-style-type: none"> • 2026 Autumn Committee Development Day – Date to be confirmed • <i>21 January 2027</i> • <i>18 March 2027</i> 			