

Shared Services Partnership Committee

Forward Plan of Business

2026-27

Month	Standing Items	Strategy, Policy & Implementation	Governance	Annual Reports
16/07/2026	Minutes and Action Log Declarations of Interest Chair's Report Managing Director's Report Finance Report People and Organisational Development Update Performance Information Report Outcome Measures Report Transformation Management Office Report Monthly Monitoring Financial Returns Personal Protective Equipment Stockholding Position Update	Deep Dive Session on Foundational Economy and Procurement Strategy Decarbonisation and Adaptation Update Integrated Medium-Term Plan Update Report (Q1 of 2026-27)	Update on Welsh Government Independent Review of NWSSP Governance and Accountability Review Recommendations NWSSP Corporate Risk Register Approve NWSSP Annual Update of Audit Committee Terms of Reference NWSSP Audit Committee Assurance Report Update on Scan4Safety Transforming Access to Medicine Services Full Business Case	Annual Governance Statement NWSSP Annual Review Annual Reports for: <ul style="list-style-type: none"> • NWSSP Audit Committee • Concerns and Complaints • Conflicts of Interest Declarations, Gifts, Hospitality and Sponsorship • Emergency Planning, Resilience & Response • Local Counter Fraud Service • Information Governance • Welsh Language • Health and Safety • Welsh Infected Blood Support Scheme • Medical Examiner Service • Surgical Materials Testing Laboratory • Welsh Risk Pool and Legal & Risk Services
17/09/2026	Minutes and Action Log Declarations of Interest Chair's Report Managing Director's Report	Deep Dive Session on Cyber Resilience Strategic Equality Plan Update	Update on Welsh Government Independent Review of NWSSP Governance and Accountability Review Recommendations NWSSP Corporate Risk Register	

	<p>Finance Report</p> <p>People and Organisational Development Update</p> <p>Performance Information Report</p> <p>Outcome Measures Report</p> <p>Transformation Management Office Report</p> <p>Monthly Monitoring Financial Returns</p> <p>Personal Protective Equipment Stockholding Position Update</p>		<p>Declarations of Interest</p> <p>NWSSP Audit Committee Assurance Report</p>	
<p>19/11/2026</p>	<p>Minutes and Action Log</p> <p>Declarations of Interest</p> <p>Chair's Report</p> <p>Managing Director's Report</p> <p>Finance Report</p> <p>People and Organisational Development Update</p> <p>Performance Information Report</p> <p>Outcome Measures Report</p>	<p>Deep Dive Session on Single Lead Employer</p> <p>Duty of Quality Update</p> <p>Integrated Medium-Term Plan Update Report (Q2 of 2026-27)</p>	<p>NWSSP Corporate Risk Register</p> <p>NWSSP Audit Committee Assurance Report</p> <p>Approval of Annual Update of NWSSP Audit Committee Terms of Reference</p>	<p>Audit Wales Management Letter</p>

	<p>Transformation Management Office Report</p> <p>Monthly Monitoring Financial Returns</p> <p>Personal Protective Equipment Stockholding Position Update</p>			
21/01/2027	<p>Minutes and Action Log</p> <p>Declarations of Interest</p> <p>Chair's Report</p> <p>Managing Director's Report</p> <p>Finance Report</p> <p>People and Organisational Development Update</p> <p>Performance Information Report</p> <p>Outcome Measures Report</p> <p>Transformation Management Office Report</p> <p>Monthly Monitoring Financial Returns</p> <p>Personal Protective Equipment Stockholding Position Update</p>	<p>Deep Dive Session</p> <p>Decarbonisation and Adaptation Update</p>	<p>NWSSP Corporate Risk Register</p> <p>NWSSP Audit Committee Assurance Report</p> <p>Update of SSPC Standing Orders</p>	<p>Integrated Medium-Term Plan (IMTP) – Approval</p>

<p>18/03/2027</p>	<p>Minutes and Action Log</p> <p>Declarations of Interest</p> <p>Chair's Report</p> <p>Managing Director's Report</p> <p>Finance Report</p> <p>People and Organisational Development Update</p> <p>Performance Information Report</p> <p>Outcome Measures Report</p> <p>Transformation Management Office Report</p> <p>Monthly Monitoring Financial Returns</p> <p>Personal Protective Equipment Stockholding Position Update</p>	<p>Deep Dive Session</p> <p>Review of Overarching Service Level Agreements (SLAs)</p> <p>Integrated Medium-Term Plan Update Report (Q3 of 2026-27)</p> <p>Strategic Equality Plan Update</p>	<p>NWSSP Corporate Risk Register</p> <p>NWSSP Audit Committee Assurance Report</p>	
<p>TBC 05/2027</p>	<p>Minutes and Action Log</p> <p>Declarations of Interest</p> <p>Chair's Report</p> <p>Managing Director's Report</p> <p>Finance Report</p>	<p>Deep Dive Session</p> <p>Integrated Medium-Term Plan Update Report (Q4 of 2026-27)</p>	<p>NWSSP Corporate Risk Register</p> <p>NWSSP Audit Committee Assurance Report</p>	<p>Internal Audit Plan</p> <p>Audit Wales Plan</p> <p>Duty of Quality Annual Report</p> <p>Counter Fraud Plan</p>

	People and Organisational Development Update Performance Information Report Outcome Measures Report Transformation Management Office Report Monthly Monitoring Financial Returns Personal Protective Equipment Stockholding Position Update			
Additional Meeting Dates for Diary	<ul style="list-style-type: none"> • 2026 Autumn Committee Development Day – Date to be confirmed 			